

Average Daily Revenue Growth - Constant Currency

Average daily revenue ("ADR") represents our revenues divided by the number of billing days in the period. The ADR growth in constant currency calculation removes the impact of both changes in foreign currency exchange rates and any difference in the number of billing days between periods. We believe that the ADR calculation is a useful measure as it indicates the underlying growth of our operations.

	Three Months Ended September 30, 2024, Compared to 2023 (a)							
Revenues from services:	Reported Amount ^(b)	Reported Variance	Impact of Currency	Variance in Constant Currency	Impact of Number of Days (In Constant Currency)	Average Daily Revenue Growth (In Constant Currency)		
Americas:								
United States	\$ 697.4	(4.5) %	- %	(4.5) %	1.5 %	(6.0) %		
Other Americas	353.1	(7.3)	(20.4)	13.1	(2.3)	15.4		
	1,050.5	(5.5)	(7.0)	1.5	0.6	0.9		
Southern Europe:								
France	1,179.7	(2.5)	0.8	(3.3)	1.5	(4.8)		
Italy	419.1	1.3	0.8	0.5	1.6	(1.1)		
Other Southern Europe	496.8	2.4	0.3	2.1	1.9	0.2		
	2,095.6	(0.6)	0.7	(1.3)	1.6	(2.9)		
Northern Europe	828.3	(9.4)	1.6	(11.0)	1.3	(12.3)		
APME	562.8	(0.3)	(1.9)	1.6	0.7	0.9		
Intercompany Eliminations Consolidated	4,537.2 (7.0) \$ 4,530.2	(3.1)	(1.3)	(1.8)	0.7	(2.5)		

(a) Effective January 1, 2024, our segment reporting was realigned to include our Puerto Rico business within Other Americas. Accordingly, our reportable segment, United States, is now adjusted to exclude Puerto Rico. All previously reported results have been restated to conform to the current year presentation.

(b) In millions for the three months ended September 30, 2024.

	Reported Amount ^(b)	Reported Variance	Impact of Currency	Variance in Constant Currency	Impact of Number of Days (In Constant Currency)	Average Daily Revenue Growth (In Constant Currency)
Revenues from services:						
Americas:	¢ 0.074.0	(4.0) 0/	0/	(4.0).0/		
United States	\$ 2,074.8	(4.9) %	- %	(4.9) %	1.6 %	(6.5) %
Other Americas	1,076.5	(7.1)	(21.3)	14.2	(5.1)	19.3
	3,151.3	(5.7)	(7.5)	1.8	-	1.8
Southern Europe:						
France	3,483.9	(4.7)	0.3	(5.0)	(0.3)	(4.7)
Italy	1,258.3	(2.7)	0.3	(3.0)	(2.3)	(0.7)
Other Southern Europe	1,432.7	(1.4)	(1.0)	(0.4)	(0.5)	0.1
	6,174.9	(3.6)	(0.1)	(3.5)	(0.7)	(2.8)
Northern Europe	2,535.9	(10.5)	1.2	(11.7)	(5.0)	(6.7)
APME	1,639.3	(7.4)	(5.6)	(1.8)	(5.7)	3.9
Intercompony Eliminations	13,501.4	()	()		, , , , , , , , , , , , , , , , , , ,	
Intercompany Eliminations Consolidated	(47.2)	(5.9)	(2.2)	(2.6)	(2.5)	(1 1)
Consolidated	\$ 13,454.2	(5.8)	(2.2)	(3.6)	(2.5)	(1.1)

Nine Months Ended September 30, 2024, Compared to 2023 (a)

(a) Effective January 1, 2024, our segment reporting was realigned to include our Puerto Rico business within Other Americas. Accordingly, our reportable segment, United States, is now adjusted to exclude Puerto Rico. All previously reported results have been restated to conform to the current year presentation.

(b) In millions for the nine months ended September 30, 2024.

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