

April 21, 2015

## ManpowerGroup Reports 1st Quarter 2015 Results

MILWAUKEE, April 21, 2015 /PRNewswire/ -- ManpowerGroup (NYSE: MAN) today reported that net earnings for the three months ended March 31, 2015 were \$65.7 million, or 83 cents per diluted share, compared to net earnings of \$70.1 million, or 86 cents per diluted share, a year earlier. Revenues for the first quarter were \$4.5 billion, a decrease of 7% from the prior year period.



# ManpowerGroup

Financial results in the quarter were significantly impacted by the stronger US dollar relative to several foreign currencies compared to the prior year period. On a constant currency basis, revenues increased 7% and earnings per share increased 16%. Earnings per share in the quarter were negatively impacted 17 cents by changes in foreign currencies compared to the prior year.

Jonas Prising, ManpowerGroup CEO, said, "2015 is off to a strong start as we built on the progress we made last year delivering good results in the first quarter. It is encouraging to see the early signs of more broad based improvement in Europe, setting the stage for what we believe could be a slow but sustained labor market recovery in that region. The strong start to the year gives us confidence that we are on the right track and that our focus on permanent recruitment and our market leading solutions offerings continues to pay off. We are well placed to seize further opportunities as economic trends improve."

"We anticipate second quarter earnings per share will range between \$1.21 to \$1.29, which includes an estimated unfavorable currency impact of 29 cents."

In conjunction with its first quarter earnings release, ManpowerGroup will broadcast its conference call live over the Internet on April 21, 2015 at 7:30 a.m. CDT (8:30 a.m. EDT). Interested parties are invited to listen to the webcast and view the presentation by logging on to <u>http://www.manpowergroup.com</u> in the section titled "Investor Relations."

Supplemental financial information referenced in the conference call can be found at <u>http://www.manpowergroup.com</u> in the section titled "Investor Relations."

## About ManpowerGroup:

ManpowerGroup® (NYSE: MAN) is the world's workforce expert, creating innovative workforce solutions for more than 65 years. As workforce experts, we connect more than 600,000 people to meaningful work across a wide range of skills and industries every day. Through our ManpowerGroup family of brands - Manpower®, Experis®, Right Management ® and ManpowerGroup® Solutions - we help more than 400,000 clients in 80 countries and territories address their critical talent needs, providing comprehensive solutions to resource, manage and develop talent. In 2015, ManpowerGroup was named one of the World's Most Ethical Companies for the fifth consecutive year and one of Fortune's Most Admired Companies, confirming our position as the most trusted and admired brand in the industry. See how ManpowerGroup makes powering the world of work humanly possible: www.manpowergroup.com

### **Forward-Looking Statements**

This news release contains statements, including earnings projections, that are forward-looking in nature and, accordingly, are subject to risks and uncertainties regarding the Company's expected future results. The Company's actual results may differ materially from those described or contemplated in the forward-looking statements. Factors that may cause the Company's actual results to differ materially from those contained in the forward-looking statements can be found in the Company's reports filed with the SEC, including the information under the heading 'Risk Factors' in its Annual Report on Form 10-K for the year ended December 31, 2014, which information is incorporated herein by reference.

ManpowerGroup
Results of Operations
(In millions, except per share data)

	Three Months Ended March 31					
				% Var	riance	
					Amount	Constant
	2	2015	2	2014	Reported	Currency
				(Una	udited)	
Revenues from services (a)	\$4	,542.2	\$4	,904.0	-7.4%	6.6%
Cost of services	3	,780.2	4	,087.5	-7.5%	6.6%
Gross profit		762.0		816.5	-6.7%	6.7%
Selling and administrative expenses		639.2		689.6	-7.3%	4.9%
Operating profit		122.8		126.9	-3.2%	16.5%
Interest and other expenses		10.6	-	9.2	16.1%	
Earnings before income taxes		112.2		117.7	-4.7%	14.9%
Provision for income taxes		46.5		47.6	-2.3%	
Net earnings	\$	65.7	\$	70.1	-6.3%	12.8%
Net earnings per share - basic	\$	0.83	\$	0.88	-5.7%	
Net earnings per share - diluted	\$	0.83	\$	0.86	-3.5%	16.3%
Weighted average shares - basic		78.7		79.8	-1.4%	
Weighted average shares - diluted		79.6		81.2	-2.0%	

(a) Revenues from services include fees received from our franchise offices of \$5.5 million for both the three months ended March 31, 2015 and 2014. These fees are primarily based on revenues generated by the franchise offices, which were \$249.9 million and \$256.6 million for the three months ended March 31, 2015 and 2014, respectively.

#### ManpowerGroup Operating Unit Results (In millions)

	Three Months Ended March 31					
		% Variance				
			Amount	Constant		
	2015	2014	Reported	Currency		
		(Una	audited)			
Revenues from Services:						
Americas:						
United States (a)	\$ 725.1	\$ 720.5	0.6%	0.6%		
Other Americas	359.3	350.6	2.5%	16.1%		
	1,084.4	1,071.1	1.2%	5.7%		
Southern Europe:						
France	1,040.8	1,217.3	-14.5%	4.2%		

Italy	270.1	274.7	-1.7%	20.0%
Other Southern Europe	226.2	230.0	-1.7%	16.7%
	1,537.1	1,722.0	-10.7%	8.4%
Northern Europe	1,323.3	1,463.9	-9.6%	7.6%
APME	533.1	573.7	-7.1%	2.1%
Right Management	64.3	73.3	-12.2%	-4.8%
	\$4,542.2	\$4,904.0	-7.4%	6.6%
Operating Unit Profit:				
Americas:				
United States	\$ 17.4	\$ 13.4	30.0%	30.0%
Other Americas	12.8	12.6	1.7%	15.0%
	30.2	26.0	16.3%	22.7%
Southern Europe:			101070	
France	50.3	51.2	-1.9%	20.4%
Italy	14.0	12.6	11.1%	36.8%
Other Southern Europe	4.7	4.6	4.6%	23.9%
•	69.0	68.4	0.9%	23.7%
Northern Europe	33.3	38.4	-13.4%	2.0%
APME	18.8	20.2	-7.4%	2.5%
Right Management	5.6	8.3	-31.8%	-26.9%
	156.9	161.3		
Corporate expenses	(26.7)	(26.2)		
Intangible asset amortization expense	(7.4)	(8.2)		
Operating profit	122.8	126.9	-3.2%	16.5%
Interest and other expenses (b)	(10.6)	(9.2)		
Earnings before income taxes	\$ 112.2	\$ 117.7		
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(a) In the United States, revenues from services include fees received from our franchise offices of \$3.4 million for both the three months ended March 31, 2015 and 2014. These fees are primarily based on revenues generated by the franchise offices, which were \$168.7 million and \$169.1 million for the three months ended March 31, 2015 and 2014, respectively.

(b) The components of interest and other expenses were:

	2015		2014	
Interest expense	\$	8.0	\$	8.6
Interest income		(0.5)		(0.9)
Foreign exchange loss (gain)		0.7		(1.2)
Miscellaneous expenses, net		2.4		2.7
	\$	10.6	\$	9.2

#### ManpowerGroup Consolidated Balance Sheets (In millions)

	Mar. 31	Dec. 31
	2015	2014
	(Unau	udited)
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 627.6	\$ 699.2
Accounts receivable, net	3,903.0	4,134.5
Prepaid expenses and other assets	160.2	147.8
Future income tax benefits	46.9	52.2
Total current assets	4,737.7	5,033.7
Other assets:		
Goodwill	1,056.8	1,075.2
Intangible assets, net	276.6	286.8
Other assets	645.8	637.7
Total other assets	1,979.2	1,999.7

#### Property and equipment:

Land, buildings, leasehold improvements and equipment	590.3	633.5
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Net property and equipment $138.2$ $149.1$ Total assets $\$6,855.1$ $\$7,182.5$ LIABILITIES AND SHAREHOLDERS' EQUITYCurrent liabilities:Accounts payable $\$1,574.2$ $\$1,574.2$ Employee compensation payable $149.9$ $204.5$ Accrued liabilities $480.8$ $493.3$ Accrued payroll taxes and insurance $511.7$ $622.4$ Value added taxes payable $399.0$ $466.3$ Short-term borrowings and current maturities of long-term debt $45.6$ $45.2$ Total current liabilities $3,161.2$ $3,374.4$ Other liabilities:Long-term debt $376.1$ $423.9$ Other liabilities $457.4$ $441.2$ Total other liabilities $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total liabilities and shareholders' equity $2,860.4$ $2,943.0$	Less: accumulated depreciation and amortization	452.1	484.4
LIABILITIES AND SHAREHOLDERS' EQUITYCurrent liabilities:Accounts payable\$1,574.2\$1,542.7Employee compensation payable149.9204.5Accrued liabilities480.8493.3Accrued payroll taxes and insurance511.7622.4Value added taxes payable399.0466.3Short-term borrowings and current maturities of long-term debt45.645.2Total current liabilities3,161.23,374.4Other liabilities:Long-term debt376.1423.9Other liabilities457.4441.2Total other liabilities833.5865.1Shareholders' equity:Common stock1.11.1Capital in excess of par value3,102.93,084.2Retained earnings1,733.51,667.8Accumulated other comprehensive loss(274.8)(155.2)Treasury stock, at cost(1,702.3)(1,654.9)Total shareholders' equity $2,860.4$ $2,943.0$	Net property and equipment	138.2	149.1
Current liabilities:Accounts payable\$1,574.2\$1,542.7Employee compensation payable149.9204.5Accrued liabilities480.8493.3Accrued payroll taxes and insurance511.7622.4Value added taxes payable399.0466.3Short-term borrowings and current maturities of long-term debt45.645.2Total current liabilities3,161.23,374.4Other liabilities:Long-term debt376.1423.9Other long-term liabilities457.4441.2Total other liabilities833.5865.1Shareholders' equity:Common stock1.11.1Capital in excess of par value3,102.93,084.2Retained earnings1,733.51,667.8Accumulated other comprehensive loss(274.8)(155.2)Treasury stock, at cost(1,702.3)(1,654.9)Total shareholders' equity2,860.42,943.0	Total assets	\$6,855.1	\$7,182.5
Current liabilities:Accounts payable\$1,574.2\$1,542.7Employee compensation payable149.9204.5Accrued liabilities480.8493.3Accrued payroll taxes and insurance511.7622.4Value added taxes payable399.0466.3Short-term borrowings and current maturities of long-term debt45.645.2Total current liabilities3,161.23,374.4Other liabilities:Long-term debt376.1423.9Other long-term liabilities457.4441.2Total other liabilities833.5865.1Shareholders' equity:Common stock1.11.1Capital in excess of par value3,102.93,084.2Retained earnings1,733.51,667.8Accumulated other comprehensive loss(274.8)(155.2)Treasury stock, at cost(1,702.3)(1,654.9)Total shareholders' equity2,860.42,943.0			
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Accrued liabilities480.8493.3Accrued payroll taxes and insurance511.7622.4Value added taxes payable399.0466.3Short-term borrowings and current maturities of long-term debt45.645.2Total current liabilities3,161.23,374.4Other liabilities:Long-term debt376.1423.9Other long-term liabilities457.4441.2Total other liabilities833.5865.1Shareholders' equity:833.5865.1Common stock1.11.1Capital in excess of par value3,102.93,084.2Retained earnings1,733.51,667.8Accumulated other comprehensive loss(274.8)(155.2)Treasury stock, at cost(1,702.3)(1,654.9)Total shareholders' equity2,860.42,943.0	Accounts payable	\$1,574.2	\$1,542.7
Accrued payroll taxes and insurance511.7622.4Value added taxes payable399.0466.3Short-term borrowings and current maturities of long-term debt $45.6$ $45.2$ Total current liabilities $3,161.2$ $3,374.4$ Other liabilities:Long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: $833.5$ $865.1$ Common stock $1.1$ $1.1$ $1.1$ Capital in excess of par value $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$	Employee compensation payable	149.9	204.5
Value added taxes payable $399.0$ $466.3$ Short-term borrowings and current maturities of long-term debt $45.6$ $45.2$ Total current liabilities $3,161.2$ $3,374.4$ Other liabilities: $376.1$ $423.9$ Other long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: $833.5$ $865.1$ Common stock $1.1$ $1.1$ Capital in excess of par value $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$	Accrued liabilities	480.8	493.3
Short-term borrowings and current maturities of long-term debt $45.6$ $45.2$ Total current liabilities $3,161.2$ $3,374.4$ Other liabilities: $376.1$ $423.9$ Other long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$	Accrued payroll taxes and insurance	511.7	622.4
Total current liabilities $3,161.2$ $3,374.4$ Other liabilities: Long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: Common stock $1.1$ $1.1$ Capital in excess of par value $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$	Value added taxes payable	399.0	466.3
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Long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: $1.1$ $1.1$ $1.1$ Common stock $1.1$ $1.1$ $1.1$ Capital in excess of par value $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$	Total current liabilities	3,161.2	3,374.4
Long-term debt $376.1$ $423.9$ Other long-term liabilities $457.4$ $441.2$ Total other liabilities $833.5$ $865.1$ Shareholders' equity: $1.1$ $1.1$ $1.1$ Common stock $1.1$ $1.1$ $1.1$ Capital in excess of par value $3,102.9$ $3,084.2$ Retained earnings $1,733.5$ $1,667.8$ Accumulated other comprehensive loss $(274.8)$ $(155.2)$ Treasury stock, at cost $(1,702.3)$ $(1,654.9)$ Total shareholders' equity $2,860.4$ $2,943.0$			
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Total other liabilities 833.5 865.1   Shareholders' equity:	Long-term debt	376.1	423.9
Shareholders' equity: 1.1 1.1   Common stock 1.1 1.1   Capital in excess of par value 3,102.9 3,084.2   Retained earnings 1,733.5 1,667.8   Accumulated other comprehensive loss (274.8) (155.2)   Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0	Other long-term liabilities	457.4	441.2
Common stock 1.1 1.1   Capital in excess of par value 3,102.9 3,084.2   Retained earnings 1,733.5 1,667.8   Accumulated other comprehensive loss (274.8) (155.2)   Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0	Total other liabilities	833.5	865.1
Common stock 1.1 1.1   Capital in excess of par value 3,102.9 3,084.2   Retained earnings 1,733.5 1,667.8   Accumulated other comprehensive loss (274.8) (155.2)   Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0	Ob such a laboration with the		
Capital in excess of par value 3,102.9 3,084.2   Retained earnings 1,733.5 1,667.8   Accumulated other comprehensive loss (274.8) (155.2)   Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0			
Retained earnings 1,733.5 1,667.8   Accumulated other comprehensive loss (274.8) (155.2)   Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0			
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Treasury stock, at cost (1,702.3) (1,654.9)   Total shareholders' equity 2,860.4 2,943.0	-	,	,
Total shareholders' equity 2,860.4 2,943.0   7,000 5 7,400 5 7,400 5		( )	( )
	Treasury stock, at cost	(1,702.3)	(1,654.9)
Total liabilities and shareholders' equity \$6,855.1 \$7,182.5	Total shareholders' equity	2,860.4	2,943.0
	Total liabilities and shareholders' equity	\$6,855.1	\$7,182.5

## ManpowerGroup Consolidated Statements of Cash Flows (In millions)

		Three Months Ended March 31	
	2015	2014	
	(Unau	dited)	
Cash Flows from Operating Activities:			
Net earnings	\$ 65.7	\$ 70.1	
Adjustments to reconcile net earnings to net cash provided by (used in) operating act	ivities:		
Depreciation and amortization	18.7	21.6	
Deferred income taxes	18.2	(1.5)	
Provision for doubtful accounts	5.3	6.6	
Share-based compensation	6.7	10.8	
Excess tax benefit on exercise of share-based awards	(0.2)	(2.2)	
Changes in operating assets and liabilities, excluding the impact of acquisitions:			
Accounts receivable	(54.3)	27.8	
Other assets	(68.2)	(55.8)	
Other liabilities	30.4	(92.9)	
Cash provided by (used in) operating activities	22.3	(15.5)	
Cash Flows from Investing Activities:			
Capital expenditures	(9.9)	(8.3)	
Acquisitions of businesses, net of cash acquired	(10.1)	(9.4)	
Proceeds from sales of property and equipment	0.3	-	
Cash used in investing activities	(19.7)	(17.7)	
Cash Flows from Financing Activities:			
Net change in short-term borrowings	3.4	13.3	
Proceeds from long-term debt	0.1	-	
Repayments of long-term debt	(1.2)	(0.6)	
Proceeds from share-based awards	12.2	6.0	
Other share-based award transactions, net	(7.6)	(8.2)	
Repurchases of common stock	(39.6)	(16.7)	

Cash used in financing activities	(32.7)	(6.2)
Effect of exchange rate changes on cash	(41.5)	(1.7)
Change in cash and cash equivalents	(71.6)	(41.1)
Cash and cash equivalents, beginning of period	699.2	737.6
Cash and cash equivalents, end of period	\$627.6	\$696.5

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